

36TH ANNUAL **AHA RURAL** | LEADERSHIP  
**HEALTH CARE** | CONFERENCE

**FEBRUARY 19-22, 2023** | **SAN ANTONIO, TX**

JW MARRIOTT SAN ANTONIO HILL COUNTRY

# Rural Emergency Hospitals

Governor Jeff Colyer

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*Please note that the views expressed by the conference speakers do not necessarily reflect the views of the American Hospital Association.*

# Agenda

- Background and history
- Overview of the REH provider type
- Technical Assistance
- Questions and Discussion

# Origins of the REH Provider Type

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- 30 years of work towards viable rural health care delivery models
  - Sole Community Hospitals in 1983 to Critical Access Hospitals in 1997
- Increasing Rural Hospital Closures
  - 141 rural hospitals have [closed since January 2010](#)
- Recognizing the need for other options besides full-service hospitals
- Option between acute care hospital and complete closure



# National Advisory Committee for Rural Health and Human Services – REH Brief

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## National Advisory Committee on Rural Health and Human Services (NACRHHS)

- Examines issues affecting health and well-being of rural Americans and makes recommendations to the HHS Secretary on policy or regulatory matters for the Department
- 2021 Report on [Rural Emergency Hospitals](#) recommendations enacted:
  - Flexibility in 24-hour length of stay
  - Calculation of the Additional Facility Payment
  - Flexibility in transfer agreements Level I or II trauma centers and allowing other transfers as clinically indicated
  - Flexible staffing across the various clinical parts of an REH



# REH ELIGIBILITY

- REHs met the following conditions as of December 27, 2020
  - Licensed as a CAH or rural hospital with not more than 50 beds
  - Enrolled in Medicare
  - Located in a rural area or reclassified as rural for Medicare payment purposes
- Facilities that closed prior to December 27, 2020 are not eligible for REH
- Facilities that are/were not CAHs or hospitals are not eligible for REH
- Required to operate under applicable state or local licensure laws
  - May impose more stringent requirements than CMS
  - Not all states have licensure categories that will accommodate REHs





# REH PAYMENTS

- Medicare payments made at the OPPS rate, plus a 5% add-on
- Fixed monthly payment
  - Calculated by reference to 2019 payments to CAHs
  - CMS estimates add-on payment for 2023 will be \$272,866
  - Monthly payment amount for future years based on 2023 payment, increased by the hospital market basket percentage increase

# REH PROVIDER TYPE

- REH Requirements:
  - No acute care inpatient services
  - Annual per patient length of stay of 24 hours or less
  - Transfer agreement with a Level 1 or II trauma center
  - Maintain a staffed emergency department 24/7
    - Staffed by a physician, nurse practitioner, clinical nurse specialist or physician assistant immediately available to provide emergency services in the facility
  - Meet new REH CoPs





# REH SERVICES

Required Services	Optional Services
Emergency	Outpatient services consistent with the needs of the community
Laboratory	Maternal Health
Radiology/Imaging	Behavioral Health/Substance Use Disorder
Pharmacy	Surgical services
	Outpatient rehabilitation

# INCLUSIONS AND EXCLUSIONS

<b>Available Under REH Model</b>	<b>Not Available Under REH Model</b>
Distinct Part Skilled Nursing Unit	Distinct Part Psych Unit
Rural Health Clinic	Distinct Part Rehab Unit
Off-Campus Outpatient Departments	Acute Inpatient Services (including Swing Beds)
	340B Program Participation

# Federal Office of Rural Health Policy (FORHP): REH Activities

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## Research Projects

- [Characteristics of Rural Hospitals Eligible for Conversion to REH and Three Hospitals Considering Conversion](#)
- [Small Rural Hospitals with Low-Volume Emergency Departments that May Convert to a Rural Emergency Hospital \(REH\)](#)
- [Key Considerations for a Rural Hospital Assessing Conversion to Rural Emergency Hospital](#)

## Technical Assistance

- [Consolidated Appropriations Act FY 2022](#) - \$5 million
- FY2023 -- \$5 million



# FORHP Three Prong Approach to REH Technical Assistance

1. National Technical Assistance Center
  - Rural Health Redesign Center: <https://www.rhrco.org/reh-tac> ; [REHSupport@rhrco.org](mailto:REHSupport@rhrco.org)
    - Resources for broad dissemination; 1:1 assistance throughout the process of conversion
2. Supplement to Medicare Rural Hospital Flex Grantees
  - Outreach and education
3. Supplement to HRSA partners
  - National Conference of State Legislators:
    - Tracking state activity on establishing laws on REH licensure:  
<https://www.ncsl.org/research/health/rural-emergency-hospitals.aspx>
  - National Academy for State Health Policy
    - Developing model licensing language
    - <https://www.nashp.org/medicares-new-rural-emergency-hospital-designation-considerations-for-states/>





## Technical Assistance for REH Consideration

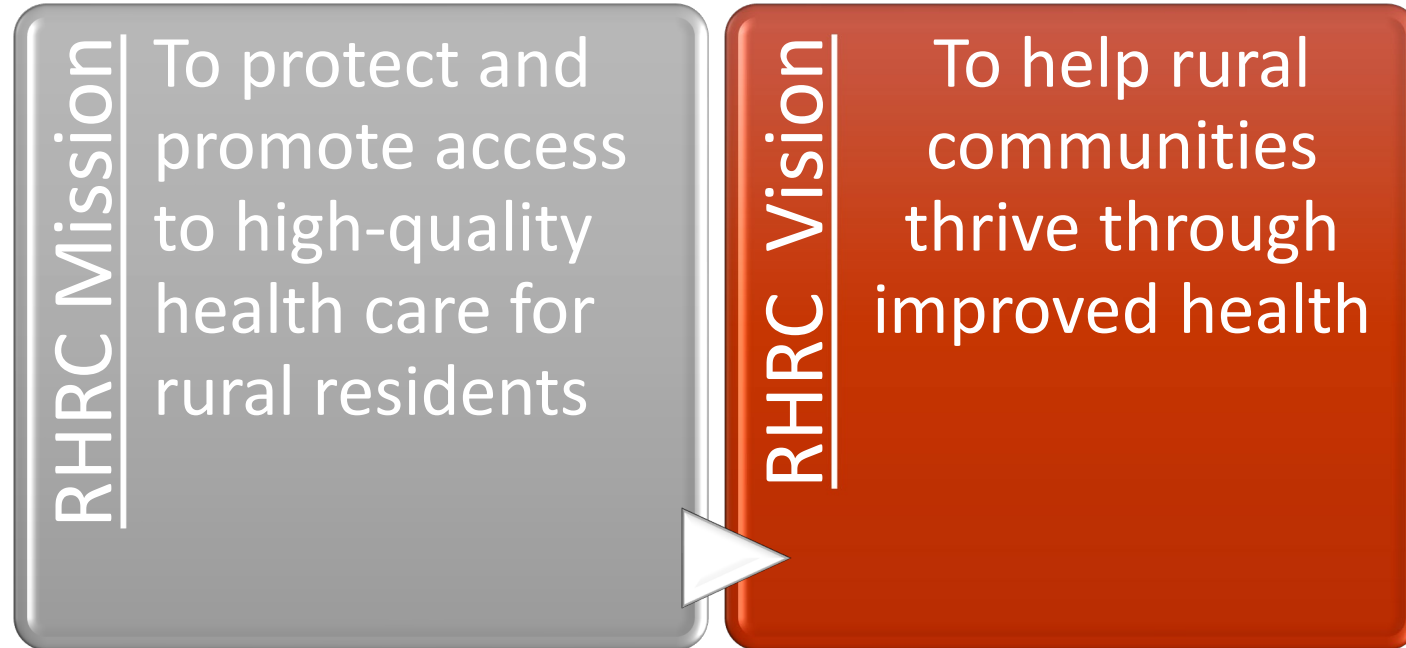
Work of the REH-TAC is funded by the Health Resources and Services Administration (HRSA) of the U.S. Department of Health and Human Services



## Goals for the day:

- Introduce the RHRCO as an organization
- Explain the TA Services we offer and our approach
- Provide a timeline of activities
- Provide insights into REH-TAC engagement to date
- Answer Questions

The Rural Health Redesign Center Organization (RHRCO) was established in May of 2020 for the purpose of advancing rural health care both within Pennsylvania and beyond. It operates as a 501(c)3, not-for-profit organization.



# Rural Health Redesign Center: REH Technical Assistance Center



A collaboration of three organizations with unique expertise formed to provide a comprehensive catalog of technical assistance services to support REH consideration and transition



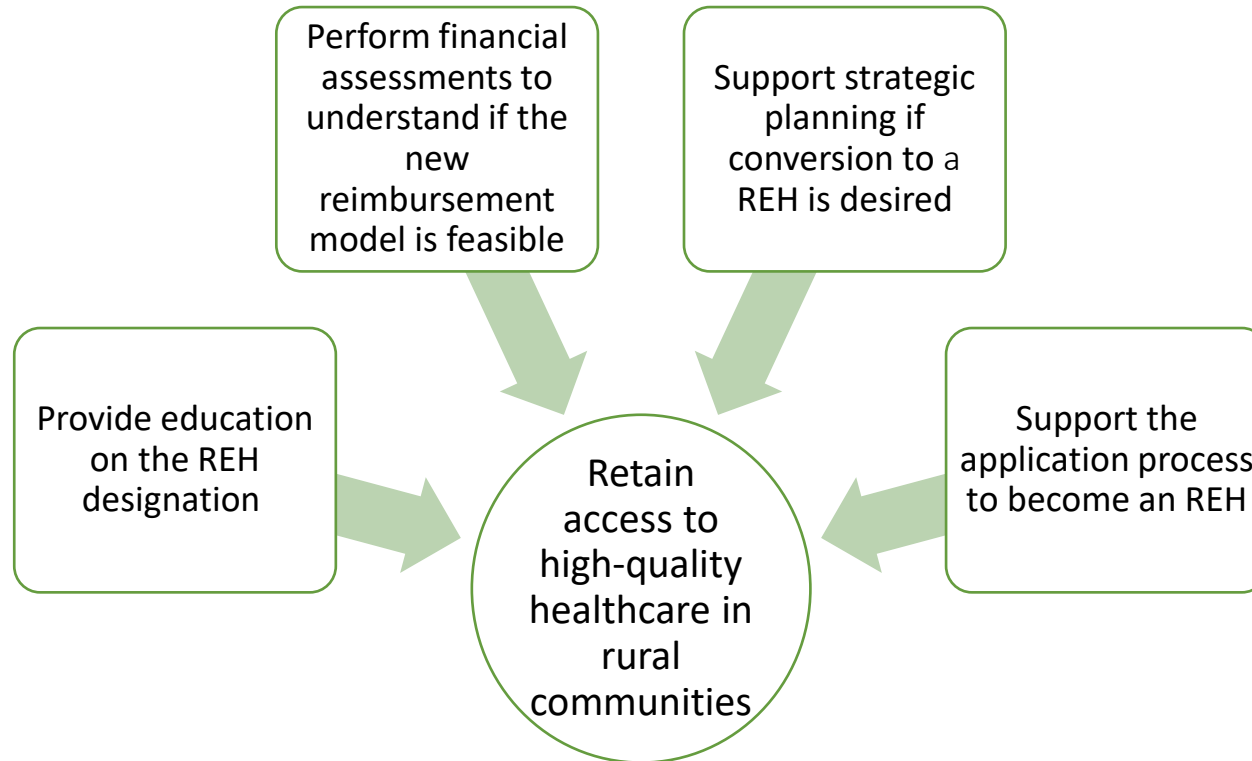
Rural Health Redesign Center  
Mathematica  
Wellness Equity Alliance

**Who We Are**

Leveraging collective experience and a commitment to improving the lives within rural communities, we are equipped to provide thorough technical assistance in alignment with the terms of our cooperative agreement with the Health Services and Resources Administration (HRSA).

# Rural Health Redesign Center: REH Technical Assistance Center

## *TA Services Provided (to the Serious versus the Curious)*



*The overarching goal is to provide TA to at risk organizations that may not have the resources to identify if REH is in the best interest of their communities*

# Rural Health Redesign Center: REH Technical Assistance Center

## Our Approach

Work cooperatively with HRSA, State Offices of Rural Health, and Flex Coordinators to identify interested hospitals

Respond quickly to direct inquiries made through our support line:  
**REHSupport@rhrco.org**

Provide education and perform an initial intake assessment

Provide a rural-relevant subject matter expert/coach to provide 1:1 guidance and support

Perform financial assessments where there is indication that the REH could be a viable option

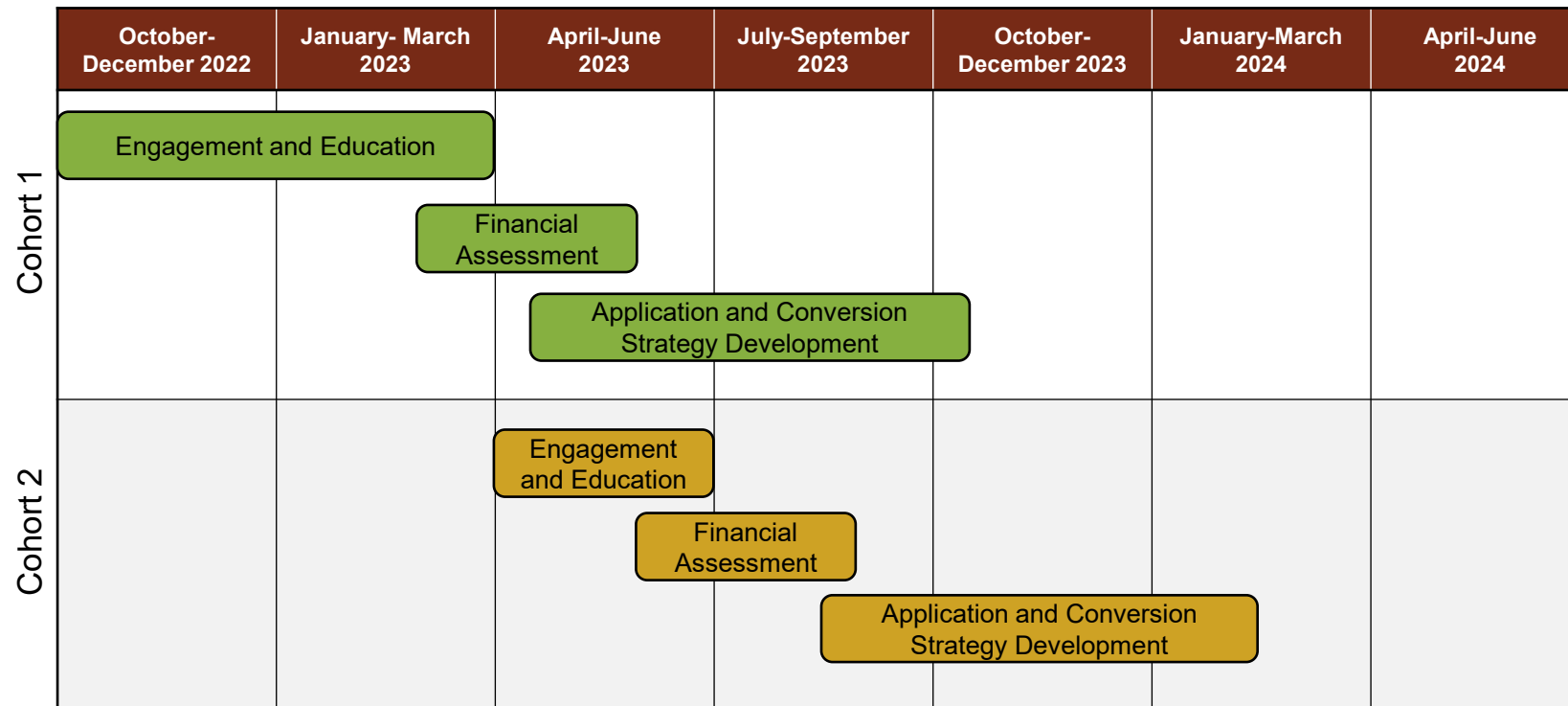
Support strategic planning once a community identifies that REH is a viable path forward

Assist with the application and provide ongoing support throughout the conversion process



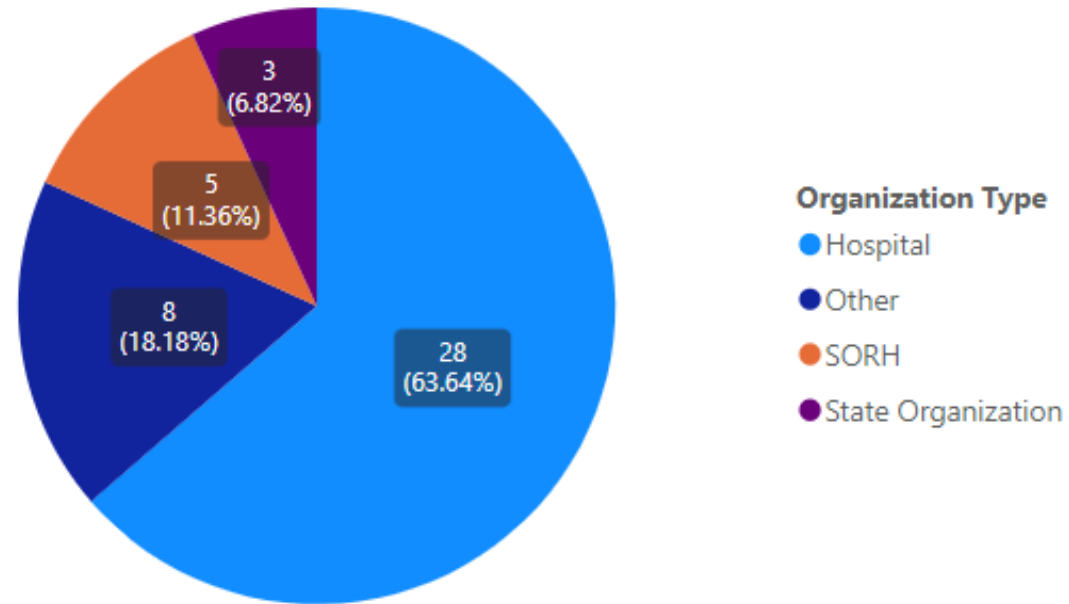
# Enrollment and Engagement Timeline

(Cohorts 1 and 2)



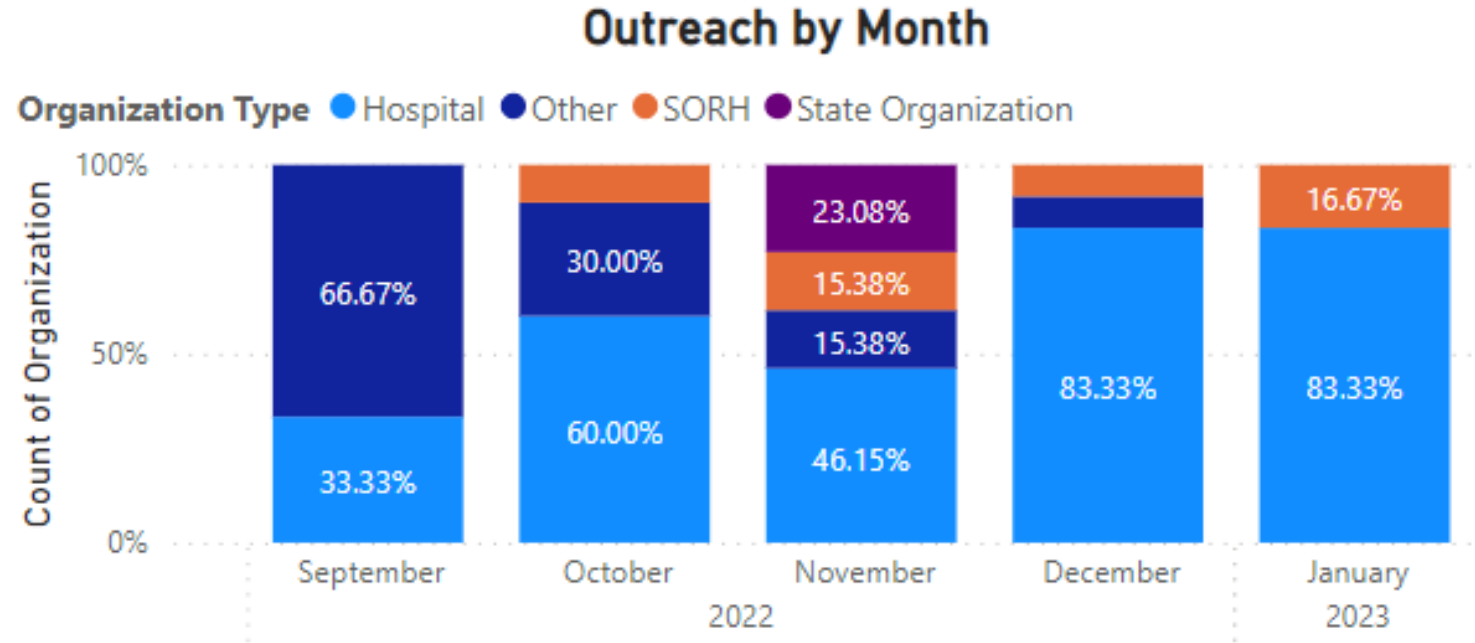
# REH-TAC Outreach Activity by Organization Type (as of January 25<sup>th</sup>)

## Outreach by Organization Type



*SORH = State Offices of Rural Health*

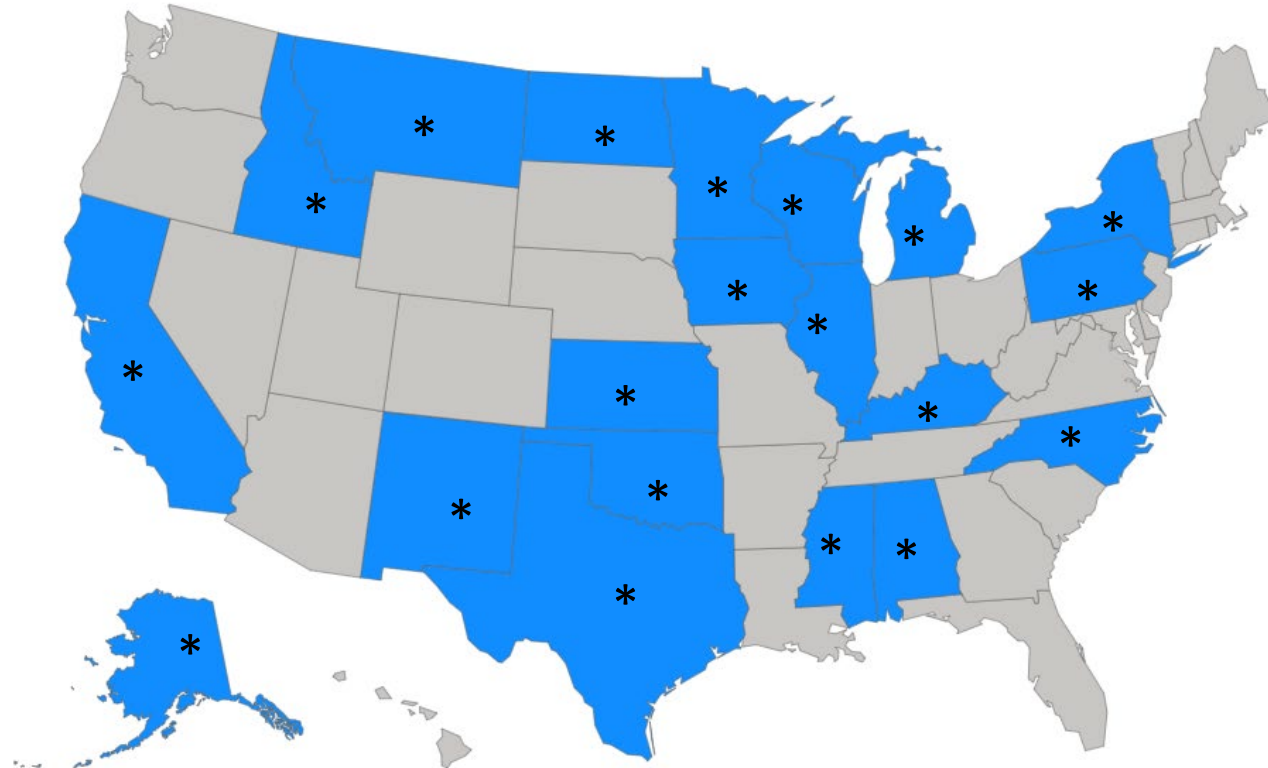
# REH-TAC Outreach Activity by Month (as of January 25<sup>th</sup>):



*SORH = State Offices of Rural Health*

# REH-TAC outreach by State (as of January 25<sup>th</sup>)

Hospital Outreach by State



## REH-TAC Learnings to Date (as of January 25<sup>th</sup>):

### Identified Conversion Barrier

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- EMS capacity in rural communities
- Loss of 340(B) Revenue for the CAH
- Loss of Swing Bed Revenue for the CAH
- No Swing Bed Alternative in the Community

### CMS Clarifications

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- Consideration for Indian Health Services
- Protection for necessary provider CAHs to convert back to a CAH after REH designation
- REH Impact on Medicare Advantage
- Specifics on the quality requirements for a REH
- Transition Plan Specifications

### Legislative Considerations

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- Consideration for Frontier Extended Stay Clinics becoming REHs.
- Consideration for rural hospitals that have converted to outpatient campuses of larger organizations
- Eligibility to reopen hospitals that closed prior to December 27, 2020.
- Flexibility for some level of inpatient care
- Other Inpatient Distinct Units such as Psych - current regs state only distinct SNF.
- Post December 27, 2020 bed size reductions to less than 50 beds
- REH 340B Eligibility



# Rural Health Redesign Center: REH Technical Assistance Center

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## Contact Information

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## Interested in receiving support from the REH-TAC?

Scan the QR code  
and complete our  
brief request form.



Learn more about this project or access the intake form at [www.rhrco.org/reh-tac](http://www.rhrco.org/reh-tac)

Work of the REH-TAC is funded by the Health Resources and Services Administration (HRSA) of the U.S. Department of Health and Human Services



# Questions?